





# Impact of the Implementation of the Operational Efficiency Working Group (OEWG) Report on the Clinical Trials System

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U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES

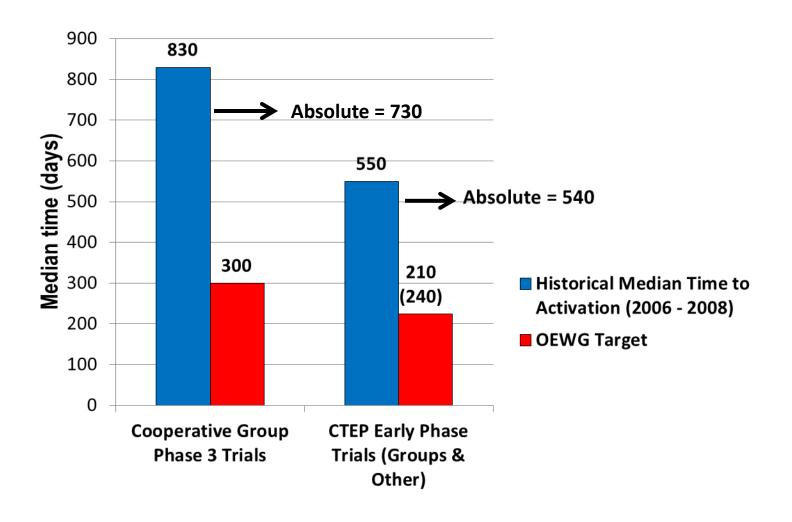
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#### **Operational Efficiency Working Group**

### Overview of Recommendations & Implementation

- New process to develop trials in interactive & collaborative fashion
- Timelines for target and absolute timelines for trial development (review of proposal to activation)
- Developed implementation plans to achieve targets
  - As of Apr 2010: All treatment trials monitored per new timelines
  - As of Jan 2011: All trials that do not achieve "absolute" deadlines do not go forward

# Historical *vs* OEWG Target & Absolute Timelines



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Protocol terminated if absolute timelines not achieved

#### **Revision of Timelines in April 2012**

- New Absolute Deadlines Based on Initial Assessment of Improvement in Timelines
  - Decrease for Early Phase Studies (including larger Phase 2 Concepts) from 540 to 450 days
  - Decrease for Phase 3 Studies from 730 to 540 days
  - Implementation in April 2012
- Institution of 6 Month Deadline for CTEP Cooperative Research & Development (CRADA) Agreements

#### **Update on Implementation**

- In March 2010, the OEWG provided recommendations to the NCI on strategies to decrease the time required to activate NCI-sponsored clinical trials
- A major component of the recommendations was the creation of target timelines and absolute deadlines for studies to go from Concept/LOI submission to activation (activation defined as study open to patient enrollment) with revision of absolute deadlines in April 2012
  - > Phase 1 and 2 Studies:
    - Target Timeline 210 days (7 months)
    - Absolute Deadline 540 days Now 450 days (15 months)
  - Phase 3 Studies:
    - Target Timeline 300 days (10 months)
    - Absolute Deadline <del>730 days</del> Now 540 days (18 months)

#### NCI/DCTD/CTEP Response

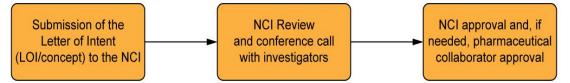
- Project Managers were hired to closely track study timelines
- Secure website developed to allow investigators, operations staff, and NCI staff to monitor timelines
- Routine conference calls between NCI reviewers and external investigators instituted at key points in the review process to quickly resolve issues and decrease the need for multiple document revisions
- Medical Editors were hired with responsibilities including compiling and editing Consensus Reviews and inserting applicable revisions directly into an unofficial copy of the Protocol using Track Changes<sup>®</sup>, thus saving investigators valuable time

#### **OEWG Conference Call Process**

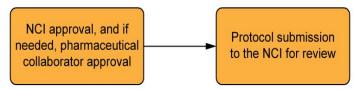
- Calls between study team & NCI to clarify/discuss
   Consensus Review to prevent review iterations that may slow the approval process
- Conference calls occur at several key points:
  - LOI's: on-hold, approved pending drug company review, or approved
  - Concepts: pending response to Steering Cmte evaluation or approved
  - Protocols: pending response to Consensus Review
  - Ad Hoc: as special issues arise during study development
- Approximately 686 conference calls between April 2010
  - Sept 2012:
    - 247 calls for LOI's
    - 156 calls for Concepts
    - 262 calls for Protocols

# Stages of LOI/Concept Review & Protocol Development

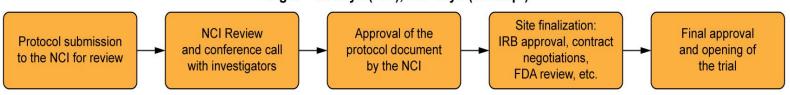
Stage 1: LOI/concept approval
Target = 60 days (LOI), 90 days (concept)



Stage 2: Protocol submission
Target = 60 days (LOI), 90 days (concept)



Stage 3: Protocol approval and activation Target = 90 days (LOI), 120 days (concept)

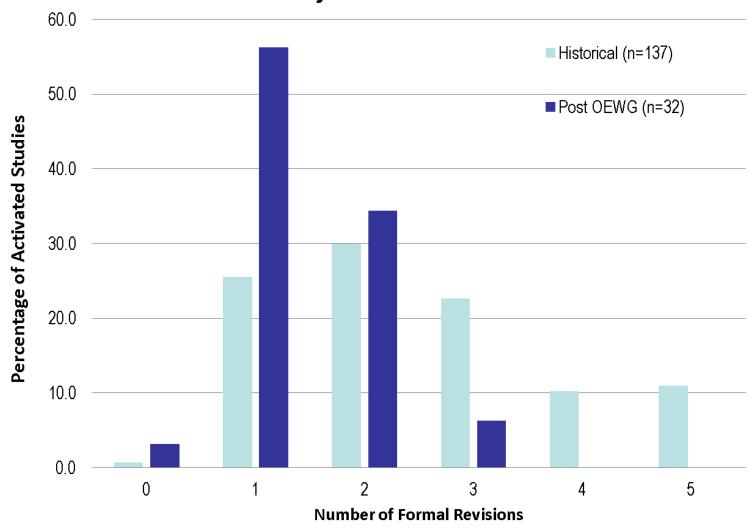


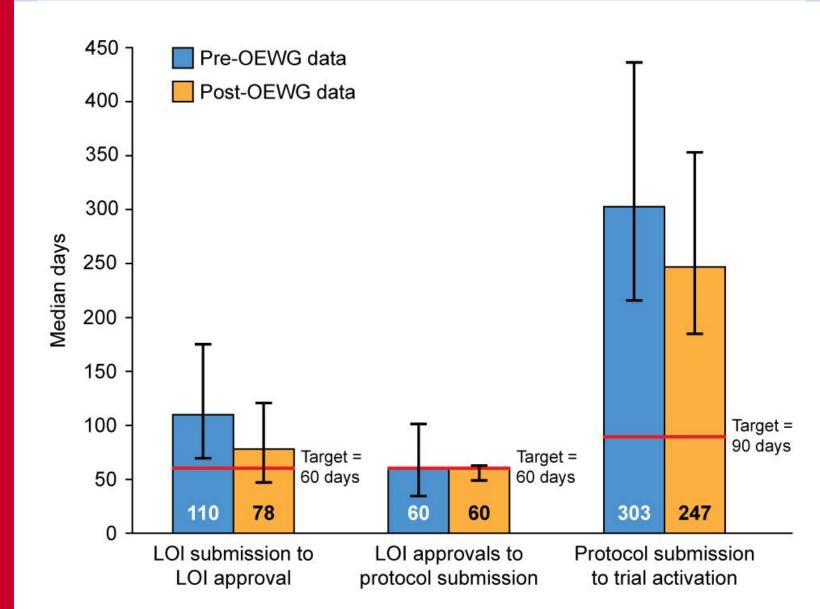
Target for opening trial to entrollment is 210 (LOI)/300 (concept) days

Absolute deadline for opening trial to enrollment is 540 (LOI)/730 (concept) days

## Comparison of Number of Protocol Revisions Prior to Activation

Post OEWG Group Studies (All Phases) vs Historical Studies
As of December 2011

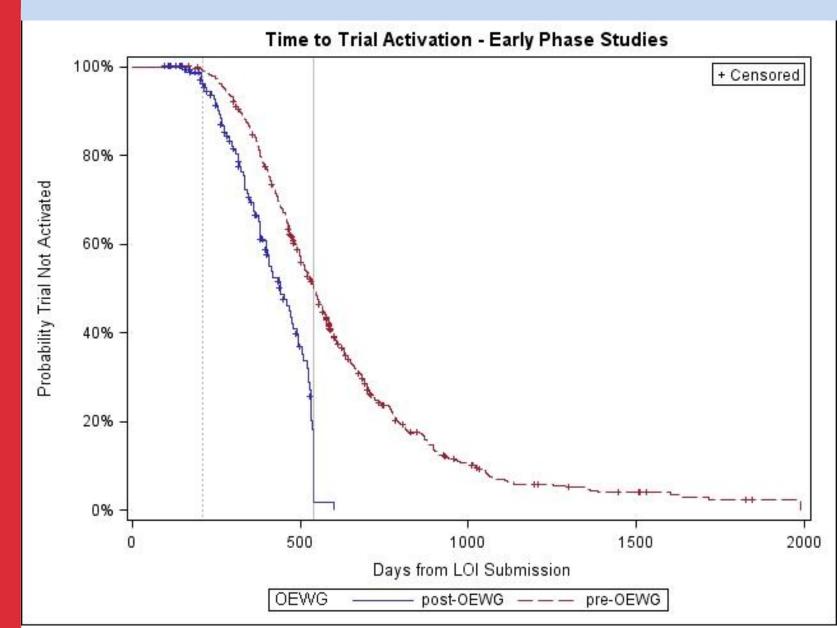




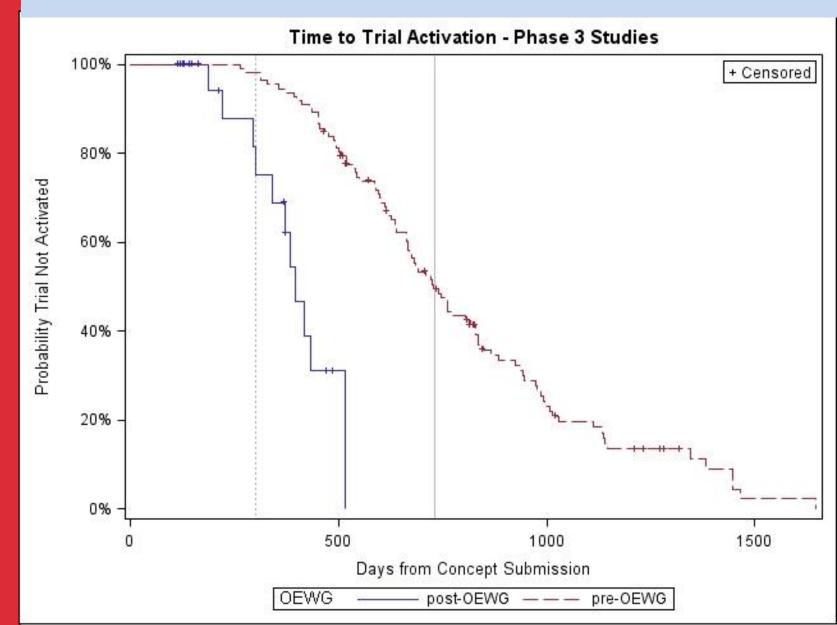
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### Timeline Comparison of Study Activation-Early Phase Trials: Historical vs. Post-OEWG (Apr 2010 – Aug 2012)



### Timeline Comparison of Study Activation for Phase 3 Trials: Historical vs. Post-OEWG (Apr 2010 – Aug 2012)



#### **Comprehensive Changes Undertaken to Improve Trial Initiation Timelines**

|                           | Change   | Implementation   |
|---------------------------|--|--|
| Target Timeline           | An ideal goal, achievable if all partners function optimally   | 7 months for phase 1-2 trials and 10 months for phase 3 trials   |
| Absolute Deadline         | An immoveable date by which the trial must be open to patient enrollment   | 18 months for phase 1-2 trials and 24 months for phase 3 trials*   |
| Staffing Additions        | New positions created to manage protocol timelines and to assist physicians with protocol authorship, revisions, and editing |  |
| Process Improvement       | Implementation of uniform templates for protocol development and for reviewers' comments                                     | Requirement for prompt teleconferences to resolve scientific and regulatory review issues at each step of review |
| Information<br>Technology | Creation of a website to track all phases of protocol's life cycle   |  |

<sup>\*</sup>The absolute timelines were revised in April 2012 to be more stringent – 15 months for phase 1-2 trials and 18 months for phase 3