

NCAB *Ad Hoc* Working Group on Global Health

Drs. Deborah Bruner and Satish Gopal, Co-Chairs

Report to the NCAB
August 14, 2018

Working Group

MEMBERS

- Co-chairs: Drs. Deborah Bruner and Satish Gopal
- Members: Drs. Francis Ali-Osman, Otis Brawley, Bruce Chabner, Nelson Chao, David Christiani, Stephen Hahn, Patrick Loehrer, and Maria Elena Martinez
- Ex Officio: Drs. Stephen Chanock and Bob Croyle

CHARGE

- Advise NCAB and NCI Director on the vision, accomplishments, and operations of the NCI's Center for Global Health (CGH)
- Focus on the mission, prioritization process, goals, and scientific activities of the CGH

Materials Reviewed

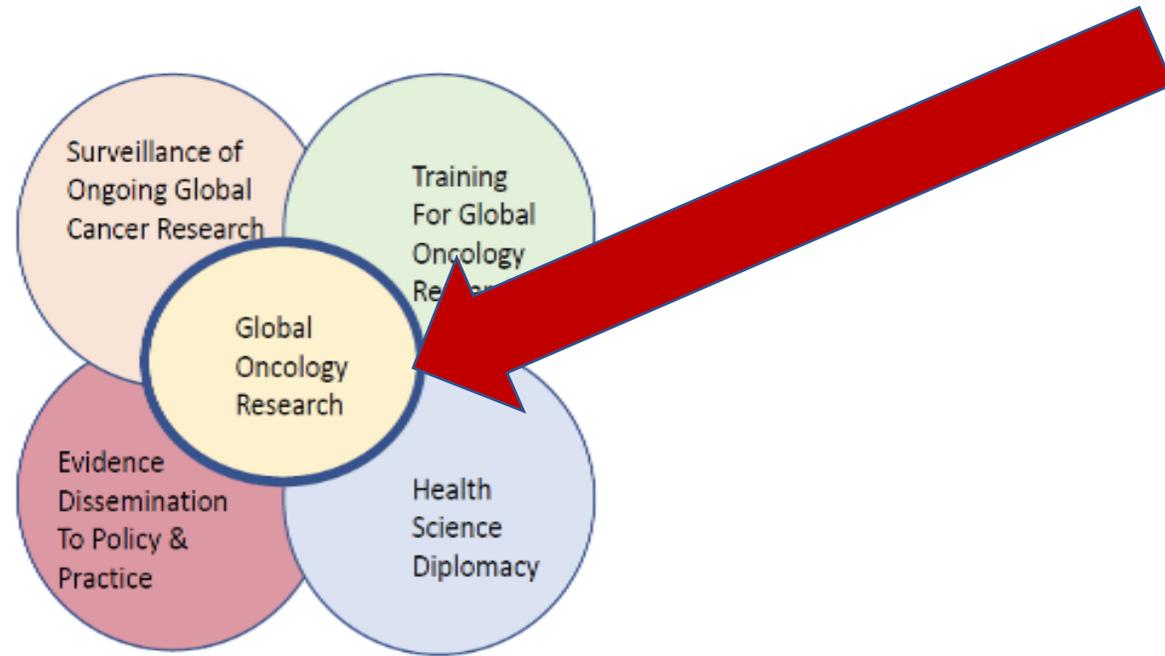
- Written materials included:

- CGH vision and mission
- staff capabilities
- budget
- internal review recommendations
- prioritization process
- scientific areas of focus
- strategic plan, training
- potential new areas
- portfolio analyses including regional analyses

- Presentations by:

- Dr. Ted Trimble (Director, CGH)
- Dr. Bob Croyle, Division of Cancer Control & Population Sciences
- Dr. Stephen Chanock, Director of Division Cancer Epi & Genetics

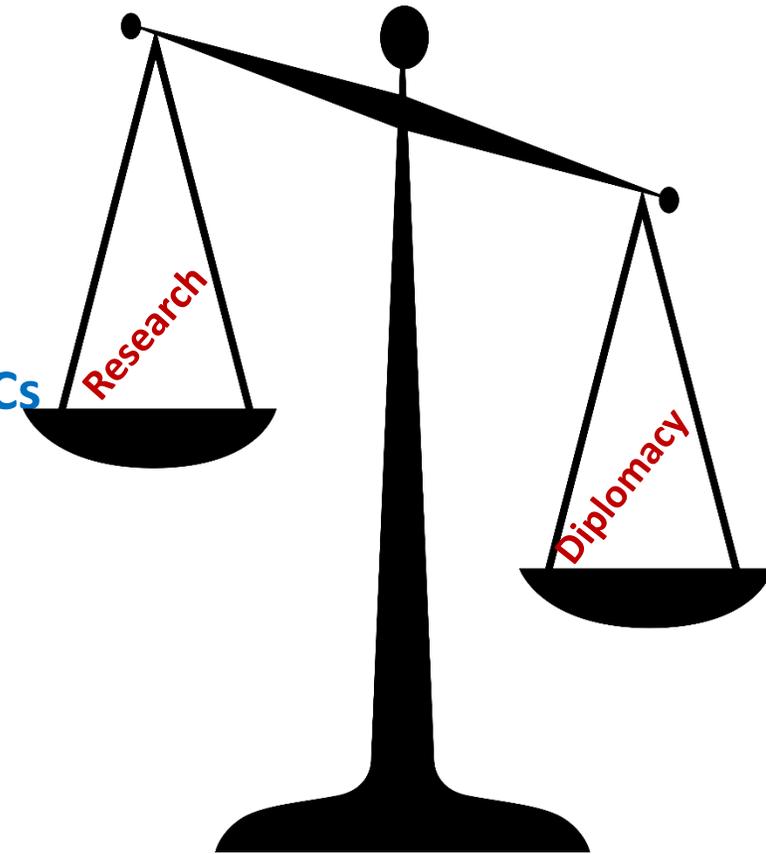
Integration of programmatic areas within NCI CGH



Recommendations

1. Clarification of the CGH mission statement and goals

- **Mission** statement should include:
 - **global oncology RESEARCH** as **clear primary focus**. Other areas should be mediated through this primary focus, including:
 - **surveillance** of ongoing global cancer research
 - **training** for global oncology research
 - **evidence dissemination** to policy and practice
 - health science **diplomacy**
- **Mission** should specifically address **vulnerable pops and health disparities**
- **Research focus** should be on **unique scientific opportunities in LMICs**
 - eg, intersection of infectious diseases and cancer
- **Training and capacity building** should be embedded in all research initiatives with a view toward **sustainability**
- CGH should have **grant-making authority**
- Strategic rethinking about focus on **research vs diplomacy**
 - Diplomacy should continue but strategic research portfolio should grow
 - A **separate office** within CGH should focus on **diplomacy**
- CGH may want to review **mission statements from successful academic global health programs** for models



Recommendations

2. Enhanced coordination-communication within CGH, NCI, and NIH

- Clarify mission and align **resources** with goals
- **Communication** should be clear throughout CGH so that all staff understand and can articulate the mission
- A process is needed to **better integrate the activities** of the CGH with other NIH institutes
- **Better coordinate research activities with Fogarty International**, given Fogarty's long history of working with NIH to support early career development for US and LMIC global health leaders



Recommendations

3. Clear process for setting priorities

- CGH priorities need to align with NCI mission and to the priorities.
- Priority setting should include consideration of issues such as:
 - cancer burden
 - current human and infrastructure capacity
 - critical mass of cancer center involvement for leverage
 - governmental structures and commitment
 - sustainability
 - CGH should consider key frameworks in this area.
- **Metrics** of success need to be defined
 - sustainability should be included as a key metric for any initiative.

PRIORITIES

1.
2.
3.



Recommendations

4. External advisory group (either internal or external to NCI) to CGH is needed to review:

- **prioritization of new research**
- **diplomacy activities**
- **other activities**
- **and to evaluate metrics of success**



Recommendations



A Cancer Center Designated by the
National Cancer Institute

5. Establish better linkage with Cancer Centers

- Better support global health activities at Cancer Centers through **larger funding opportunities** with **clearer long-term goals**
 - Consider **Global Oncology SPOREs** or analogous competitive opportunities
- Cancer Centers could play a larger role in **capacity building** if built into the grants/supplements
- A **coordinating CGH function** with Cancer Centers would be helpful
 - eg. hosting a biannual meeting focusing on global health related issues

