



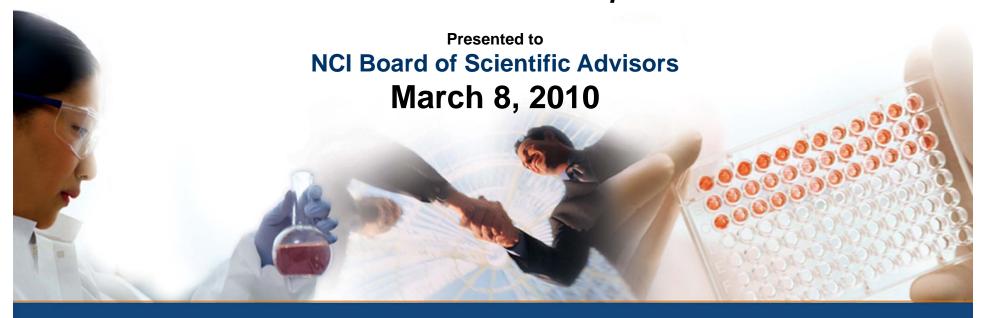
Commercial Application and Use of Emerging Innovative Molecular Analysis Technologies

Concept Review of New RFA

Presented by

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Director of the NCI SBIR Development Center







SBIR & STTR Programs



Percent of NIH Budget



Set Aside

> **SBIR:** Set-aside program for small business concerns to engage in Federal R&D with the potential for commercialization



> STTR: Set-aside program to facilitate cooperative R&D between small business concerns and U.S. research institutions with potential for commercialization

0.3%

~\$108 million annually at the NCI

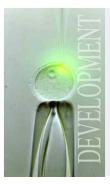
Why are SBIR and STTR Important to NCI? SBIR&STTR

- A key NCI resource for enabling commercialization of innovative high impact technologies that can benefit patients, such as:
 - Cancer Diagnostics
 - Cancer Imaging
 - Small Molecules and Biologics
 - Electronic Health & Education Tools
- Provides seed funding for innovative technology development
 - A <u>stable</u> and <u>predictable</u> source of funding
- Helps provide leverage in attracting additional funding or support (e.g., venture capital, strategic partner)

SBIR & STTR: Three-Phase Program







PHASE II – R42, R44

- Full Research/R&D
- \$750K and 2-year Award (SBIR & STTR) *
- Commercialization plan required



PHASE III

- Commercialization Stage
- Use of non-SBIR/STTR Funds

^{*} These funding levels are guidelines. Applicants should request the budget appropriate to accomplish the goals of the project.





SBIR IMAT Program



Innovative Molecular Analysis Technologies (IMAT)



Mission:

Revolutionize the state-of-the-science by stimulating the early-stage development of next generation molecular and cellular analysis technologies

Goals:

- To focus innovative technology development efforts from multiple communities on cancer
- To accelerate the maturation and dissemination of meritorious technologies from feasibility to development and/or commercialization.

Key Features:

- Emphasis on technology development (vs. traditional hypothesis-driven)
- Investigator-initiated, NCI Trans-divisional Program
- All communities (industry/academic, international) are invited to apply



http://innovation.cancer.gov

IMAT Program (Historical Model)



Three Thematic Areas

- Innovative Technology Development for Cancer Research
 - R21, R33, SBIR (R43/R44), STTR (R41/R42)
- Application of Emerging Technologies for Cancer Research
 - R21, R33, SBIR (R43/R44), STTR (R41/R42)
- Innovative and Applied Emerging Technologies in Biospecimen Science
 - R21, R33, SBIR (R43/R44), STTR (R41/R42)

Emphasis on high-risk, high-impact, and *high-payoff* technology development

IMAT Supported Commercial Technologies





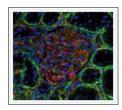
Ambion

IMAT Award: Enzymatic Tools for Degrading Tissue and Preserving RNA (R43 – 2001,R44, 2005-2007)

PI: Gary Latham, Ph.D



IMAT Award: Protein Profiling Arrays, Random Arrays for Gene Expression Profiling (R43 – 1998, R44- 1999)
PI: Mark Chee, Ph.D



invitrogen •

IMAT Award: Sensitive, Multiplexed Analysis of Breast Cancer Markers (R44 - 1999)

Quantum Dot Corp, PI: Robert H. Daniels, Ph.D.,

SBIR IMAT: Current Status



- 2009 SBIR IMAT Award Summary
 - Innovative and Applied Molecular Analysis Technologies for Cancer (SBIR and STTR)
 - Innovative Technology Solutions to Cancer Sample Preparation (SBIR and STTR)
 - 34 applications / 4 funded in response to the last round (May 2009)
- SBIR IMAT RFA not issued in 2009
 - No awards in FY2010.
- Conducted an internal review within the SBIR Development Center to evaluate the SBIR/STTR IMAT RFAs

Final Result of Analysis



What did we find:

- Greatest opportunity for supporting small business awards is in the area of molecular analysis technologies
- Shortage in the number and quality of applications in the area of Sample Prep

There is still a need for SBIR IMAT RFA

Scope of R21/R33 IMAT RFAs is limited to early-stage development of innovative technologies and prototype validation

- Does not support commercial validation activities.
- Thus, creates a significant funding gap for those who have a prototype but have not mitigated sufficient technical risk to attract investors.

Going Forward:

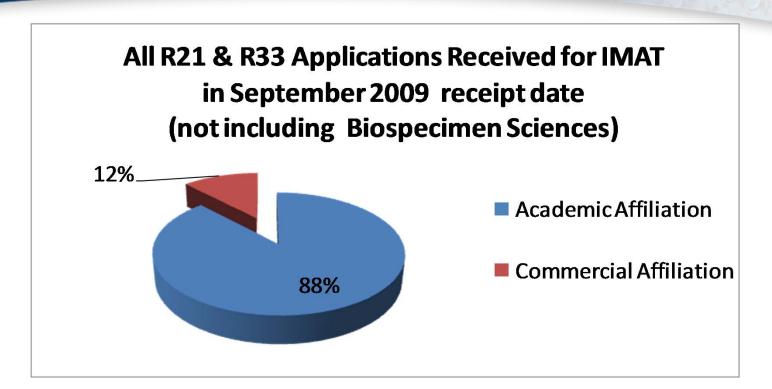


- Proposed RFA: Commercial Application and Use of Emerging Innovative Molecular Analysis Technologies (R43/R44)
 - Focus on commercial validation of molecular analysis technologies
 - Support the pursuit of commercially relevant milestones
 - Feasibility data or a prototype is required (need not be IMAT funded)
 - Broad scope allows for investigator flexibility
 - Sample prep will be covered by targeted contracts
 - Recommend a major emphasis on the commercialization aspects of review, which can be accomplished by a special review by NCI's DEA
- Proposed Budget Request: Fund 5-7 Phase I and Phase II (and Fast track) projects in FY11
 - \$2 MM for the first year (total \$4 MM for entire project duration)
 - 150K for Phase I and ~ 750K for Phase II

Source of funds will be the SBIR set-aside

Current Portfolio Analysis





12% of all applications (excluding Bio-specimen Sciences) received in Sept 2009 for IMAT were affiliated with a commercial organization

IMAT Pipeline



Proof-of-principle to technical maturation

Idea Proof Of Principle Development Prototype Validation Product Development Market

Innovative Technology or approach No Preliminary Data Required

Developmental Phase (e.g. R33)

Prototype Validation Completed Milestones



Prior IMAT Funding NOT necessary to apply

(e.g. R21)

Commercial Feasibility
Scale Up





SBIR Development Center



NCI SBIR Development Center



Old SBIR Management Model at NCI

- Awards were managed by 40-50 people who each spent only a fraction of their time managing small business awards
- Few of these NCI program managers had significant industry experience or commercialization expertise

New Development Center at NCI

- Established in 2007 at the request of the NIH and NCI Directors
- Exclusively focused on the management of NCI's SBIR/STTR portfolio
- Team of 8 Program Directors and one Director, spend 100% of time on SBIR/STTR
- PDs have previous industry experience and professional networks to help mentor awardees

SBIR DC Initiatives



What the SBIR Development Center will offer applicants/awardees

- SBIR outreach programs
 - Workshops at scientific conferences and trade shows
 - Events with State Bio organizations
- Active management of projects
 - Mentorship of companies
 - Improved oversight, one-on-one coaching
- Matchmaking and Relationship building
 - Cultivating investor networks , (VCs & strategic partners)
 - NCI SBIR Investor Forum
- Facilitating Commercialization
 - Targeted funding solicitations, e.g contracts
 - Phase IIb Bridge Award
 - Regulatory Assistance Initiative

SBIR Development Center Staff





Michael Weingarten, MA (Director)

Previous

 NASA – Program Manager, NASA Technology Commercialization Program



Greg Evans, PhD (Branch Chief)
Previous

- NHLBI/NIH Program Director, Translational and Multicenter Clinical Research in Hemoglobinopathies
- NHGRI/NIH Senior Staff Fellow



Patti Weber, DrPH (Program Director)
Previous

- International Heart Institute of Montana Tissue Engineering and Surgical Research
- Ribi ImmunoChem Research, Inc. Team Leader, Cardiovascular Pharmacology



David Beylin, MS (*Program Director*)

Previous

- X/Seed Capital Management, LLC, Consultant
- Naviscan PET Systems, Inc., Vice President, Research



Deepa Narayanan, MS (*Program Director*)

Previous

- Naviscan PET Systems, Inc., Director, Clinical Data Management (Oncology Imaging & Clinical Trials)
- Fox Chase Cancer Center, Scientific Associate (Molecular Imaging Lab)



Ali Andalibi, PhD (Branch Chief)
Previous

- NSF SBIR Program Director, Medical Biotechnology
- House Ear Institute Scientist & Director, New Technology and Project Development
- Trega Biosciences, Inc. Research Scientist



Natalia Kruchinin, PhD (*Program Director*) *Previous*

- QIAGEN, Inc. Molecular Diagnostics Applications Manager
- Motorola, Inc. Senior Scientist, Gene Expression Assays



Andrew J. Kurtz, PhD (Program Director)
Previous

- NIH AAAS Science & Technology Policy Fellow
- Cedra Corporation Research Associate, Bio-Analytical Assays and Pharmacokinetics Analysis



Jian Lou, PhD (Program Director)
Previous

- Johnson & Johnson Research Scientist, Target Validation & Biomarker Development
- Lumicyte, Inc. Director, Molecular Biology Systems Analysis



Todd Haim, PhD (Program Analyst / AAAS Fellow)
Previous

- National Academy of Sciences Christine Mirzayan Science and Technology Policy Fellow
- Pfizer Research Laboratories Postdoctoral Fellow, Cardiac Pathogenesis & Metabolic Disorders

Partnership between IMAT and SBIR DC



SBIR Development Center	IMAT Program Staff
Issue/Manage Solicitation &	Assist SBIR staff in reviewing all
review applications for	applications for responsiveness
responsiveness	
Serve as administrative and technical	Serve as technical POC
POC	
Manage SBIR IMAT RFA Awards &	Provide technical expertise to SBIR
provide periodic feedback to IMAT	DC as needed
program staff	
Develop RFA/FOA	
Align Receipt Dates with those for IMAT FOA's	
Develop harmonized outreach strategy	
Develop plan for commercialization education to applicant community	

Metrics for Evaluation



SBIR IMAT AWARDEES

INNOVATION

- ✓ Grant Milestones
- Commercial Grade Prototype
- Preliminary data for increased sensitivity and specificity
- Publications
- ✓ Patents
- Copyrights & Trade Marks

COMMERCIALIZATION

- Number of new products
- √ \$ Value of Cumulative Sales
- ✓ License Agreements
- ✓ M& A
- Acquisition of outside capital

REGULATORY

- ✓ 510(K) approvals
- ✓ PMA
- ✓ IDE
- ✓ Successful CLIA Certifications